### The China Agriculture Policy Insurance Pilot Program: the gap between design and implementation

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# Outline

- Overview on the government-subsidized crop insurance programs
- **The designed structure** of the China Agriculture Policy Insurance Pilot Program (CAPIP)
- Major findings on the **implementation** of CAPIP in the field
- Conclusion and discussion



### **Overview**

The government-sponsored insurance program, besides government-operated public insurance programs, are designed to provide disaster aid and assistance to crop cultivating households.

It is expected to cope with the failure of private provision of crop disaster insurance, assuming that there is good elasticity between the subsidy ratio and participation rate.

It has a long history. Since the 1938 Federal Crop Insurance Act, the United States initiated the government subsidized crop insurance program. Now this scheme is widely adopted in a lot of countries. Japan is also among the earliest adopters of this scheme with a program started in 1939.

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### **Overview**

- According to *Ibarra and Skees* (2007), common features of government-subsidized crop insurance programs are:
  - Mixing both social and market-based goals.
  - Core products that involve insurance at the farm level for multiple perils.
  - Government subsidies that are linked to premiums on a percentage basis.
  - Government subsidies or government agencies for the administrative cost of the program.
  - A major role for government in pooling and holding some of the most catastrophic risk.

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### Purposes of the CAPIP

- The Chinese Central Government decides to run the CAPIP as an important component of the countryside-agriculturefarmer (農村、農業、農民, 三農) supporting system.
- The agriculture disaster insurances expected to
  - Reduce the variability of farmers' income
  - Give incentives for farmers to stay on their lands
  - As a legal and exempted agriculture subsidy approach under the framework of the WTO Agreement on Agriculture
- The "Policy Insurance" is a Chinese phrase, "政策保険", as a contrast to "commercial" insurance, due to the involvement of the government.

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8 The China Agriculture Policy Insurance Program Governments initiate Market oriented Voluntary insurance Joint effort

Budget =1 Blillion RMB Yuan (Aprox. 15 Billion Yen)

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# The CAPIP in 2007 in documents

- Issues in common are highlighted as
  - Multi-peril insurance lines for crop plantations against rainstorm, flood, inundation, strong wind, hail, frost, and drought.
  - > Premium rates: differ from 3% to 10% according to region, crops, and perils.
  - Low coverage: The insurance contract only covers the physical cost of crops. Costs in labor forces are excluded.
  - Government subsidy: the central government and provincial government subsidize about 50% of the premium while city and county governments subsidize around 10~30%. Policyholders will pay the rest of premium.
  - Catastrophic reserve: provincial governments extract catastrophic reserve from annual business surplus of agriculture disaster insurance lines.
    Provincial braches of insurance companies can apply for the use of the liquid capital when catastrophic disaster hits.

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### The CAPIP in 2007 in documents (ctd.)

| Provi                                | ovinces Hunan Jilin Inner<br>Mogolia |  | Xinjiang  | Sichuan  | Jiangsu                                     |                                       |  |
|--------------------------------------|--------------------------------------|--|---|--|---|---------------------------------------|--|
| Insured crops                        |                                      | rice and cotton corn, rice,<br>soybean,<br>tobacco, et al.               |   | corn, rice, and<br>soybean                                   | cotton, corn,<br>rice, soybean<br>and wheat | rice and corn                         | rice, wheat,<br>cotton, cole and<br>corn                       |
| Perils                               | 6                                    | rainstorm, flood<br>drought  | , inundation, wind  | d, hail, frost, and  | -   | rainstorm, flood<br>wind, hail, frost | , inundation,<br>, and drought                                 |
| Liabi<br>(CNY/<br>and<br>prem<br>(%) | lity<br>/mu /season)<br>ium rate     | Rice: 240<br>(basic 5%,<br>drought 3%,<br>all 7%)<br>Cotton: 300<br>(8%) | Corn: 200<br>(10%)<br>Rice: 266.7<br>(8%)<br>Soybean: 166.7<br>(8%) | Corn: 230<br>(10%)<br>Wheat: 300(8%)<br>Soybean: 170<br>(8%) | Cotton:<br>400(7%)                          | -                                     | discriminated<br>premium rate<br>according to<br>risk mapping. |
| Su                                   | Central                              | 5000   | 25%   | 25%  | 25%   | 25%                                   | -  |
| bsid                                 | Provincial                           | 50%  | 25%   | 50%  | 25%   | 25%                                   |  |
| ly rat                               | Local                                | >=10%  | 30%   | 10%  | -   | 20%                                   |  |
| e                                    | In total                             | >=60%  | 80%   | 85%  | >=50%                                       | 70%                                   | >= 60%   |
| Sumi<br>of 20                        | Premium<br>(CNY)                     | 750 million  | -   | -  | 760 million                                 | 74 million                            | 450 million  |
| mary<br>07                           | Indemnity<br>(CNY)                   | 440 million  | -   | -  | -   | 19 million                            | 150 million  |

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## Major stakeholders involved



# Motivations and roles

| Stakeholder  | Objective(s)   | Role  |  |  |  |
|--|--|---|--|--|--|
| Central government<br>(represented by the<br>Ministry of Finance)      | Social welfare maximization;<br>rural development; providing<br>disaster aid to farmers; stabilize<br>foodstuff production;  | Program initiation;<br>policy-making or legislation;<br>providing financial<br>resources;   |  |  |  |
| Provincial government<br>(represented by the<br>Department of Finance) | Implementation of the policy;<br>rural development; providing<br>disaster aid to farmers; stabilize<br>foodstuff production; | Specify the operation<br>details of the program;<br>inspecting the operation of<br>the program; providing<br>financial resources; |  |  |  |
| City/ county government  | Socioeconomic development;<br>infrastructure investment;<br>tax revenue maximization;  | Providing financial<br>resources; help insurance<br>company branches to<br>carry out the program;                                 |  |  |  |

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# Motivations and roles (ctd...)

| Stakeholder   | Objective(s)                            | Role   |  |  |  |
|---|---|--|--|--|--|
| Provincial branch of<br>insurance companies Profit maximization (in the long<br>run); partially concerned about<br>social responsibility;<br>occupying the rural insurance<br>market through crop insurance<br>cumulating political resources<br>and power; |   | Designing insurance lines;<br>pool the risk;   |  |  |  |
| Local branches of<br>insurance companies  | Profit maximization (in the short run); | Implementation:<br>delivering insurance lines;<br>underwriting; inspection<br>and indemnity; |  |  |  |
| Farmers   | Profit maximization;                    | Producing and risk management  |  |  |  |

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Problem 2: individual or group insurance? voluntary or compulsory insurance?

| overnment         | The insurance must be purchased voluntarily, either in a group based way or individually based way. |   |  |  |  |  |  |
|-------------------|---|---|--|--|--|--|--|
|                   | • Provinces must guarantee insure qualified for pilot programs.                                     | ed areas of crop land to be   |  |  |  |  |  |
|                   | Cities  | s   |  |  |  |  |  |
| S. Andrews        | Voluntarily based?  | Individually based?   |  |  |  |  |  |
| County government | It is almost impossible to reach the target insured area assigned by the provincial government.     | For sure, it is easier to allocate target area to towns, and then villages.                 |  |  |  |  |  |
| Insurance company | There would be huge amount of cost in marketing and advertising, and the result is not desirable.   | The administrative cost of collecting premiums household by household is tremendously high. |  |  |  |  |  |
|                   |   | Meanwhile, it is also very costly to indemnify farmers household by household.              |  |  |  |  |  |

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### Actual operational structure at the local level



- Local governments becomes the policyholder instead of farmers, who become purely the insureds on the contract.
- Administrative costs are transferred to local governments.
- Farmers might be excluded from the system, without any information or cash flow.

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### Problem 2: voluntary or compulsory insurance? individual or group insurance?

|                     | 鉴于投保人E<br>保险责任,特立7 | 三向本伯      | 展脸人投仇<br>首为凭。  | 展水稻种植           | 保险,并按本          | 保险合同约    | 定交         | 行保险费,         | <b>和中村直 山</b> 上<br>保险人同意热 | <b>作果 除金 化</b><br>No.<br>保险单号:P<br>按照 <b>《</b> 水稻和 | <b>秋晚 肖</b><br>HAN200843(<br>中植保险条款 | ( <b>主</b> )<br>1810000<br>飲)约定 | <b>P手)</b><br>0002<br>承担 |
|---------------------|--------------------|-----------|----------------|-----------------|-----------------|----------|------------|---------------|---------------------------|--|-------------------------------------|---------------------------------|--------------------------|
| policyholder        | 投保人 浏阳市            | 市人民政      | 如府荷花很          | 时道办事处           |                 |          |            |               |                           |  |                                     |                                 |                          |
| Insured             | 被保险人 浏阳            | 市荷花谷      | 时道办事处          | 上陈绍发等           | 12214户          |          | 与投         | 银人关系          |                           |  |                                     |                                 |                          |
|                     | 联系地址 浏阳T           | 市荷花往      | <b>时道办事</b> 处  | £               |                 |          | 邮          | 3 编           |                           |  |                                     |                                 |                          |
|                     | 联系电话               |           |                |                 |                 |          | 组织         | 机构代码/         | 身份证号                      |  |                                     |                                 |                          |
| 1.15                | 投保方式               |           |                |                 |                 |          | 投          | 保户数           | 12214户                    |  |                                     |                                 |                          |
|                     | 按何种方式确定任           | 限险金额      | <b>页 参照</b> 约  | 上产成本确           | 定               |          |            |               |                           |  |                                     |                                 |                          |
|                     | 保险标的<br>项 目        | 单位        | 保险量            | 单位生产<br>成本(元)   | 单位保险产<br>重(公斤)  | 物定单位     | 牟)         | 单位保险<br>金額(元) | 保险金額<br>(元)               | 每次事故分<br>」 暗報/率                                    | 3 保险费 率(36)                         | 保险                              | 费                        |
|                     | 中稻                 | 亩         | 18404.         | 0.00            | 0.00            | 0.00     |            | 240.00        | 4416960.00                | 0.00<br>0.00%                                      | 7.00                                | 309187                          | . 20                     |
|                     | 晚稻                 | 亩         | 5000.0         | 0.00            | 0.00            | 0.00     |            | 240.00        | 1200000.00                | 0.00<br>0.00%                                      | 7.00                                | 84000.                          | 00                       |
| Insured crop fields | 种植地点及方位            | 地点<br>东经: | 浏阳市荷           | 花街道办事           | <b>卧</b> 处<br>至 |          |            | 北纬:           | <u>.</u>                  | 至  |                                     |                                 |                          |
|                     | 总保险金额              | 人民市       | <b>戶 (大写</b> ) | 伍佰陆拾            | 壹万陆仟玖佰          | 陆拾元整     | ¥5         | 5, 616, 960.  | 00                        |  |                                     |                                 |                          |
|                     | 总保险费               | 人民可       | ff (大写)        | 叁拾玖万            | 叁仟壹佰捌拾          | 染元貳角聲    | F .        | ¥ 393, 187.   | 20                        |  |                                     |                                 |                          |
| Premium contribut   | ion                |           | 交付单位           |                 | 中央财政            | 省财政      |            | 地、市财          | 政 县(区)                    | 财政   | 农户                                  | 其它                              |                          |
|                     | 保险费构成              | 补贴即       | 成交付比例          | <b>fi(%)</b> 35 | . 00%           | 25.00%   |            | 10.00%        | 10.00%                    | 20.  | 00%                                 | 0.00%                           |                          |
|                     | L                  | 补贴明       | 成交付金額          | 質(元)   13       | 7615.52         | 98296.80 |            | 39318.72      | 39318.7                   | 2 786  | 37.44                               | 0.00                            |                          |
|                     | 保险期间               | 6个月       | ,自2008         | 年06月10日         | 3零时起至200        | 8年11月30  | <u>=</u> - | 十四时止。         |                           |  |                                     |                                 |                          |
| 2008/10/2           | 争约州细学士             | 15-14     |                |                 |                 |          |            |               |                           |  |                                     |                                 |                          |



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# **Problem 3: inconsistent incentives**

 The objectives of central and local governments is inconsistent.

#### **The Central Government**

It is of vital importance to support the rural development.

Crop insurance will create social benefit (positive externality) and thus the government is responsible to handle with the market failure.

### **Local governments**



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# **Problem 3: inconsistent incentives**

• The incentives of insurance company branches at the province and county level are also different

| PICC Hunan branch   | <b>PICC Local branches</b>                   |  |  |  |  |
|---|--|--|--|--|--|
| The loss is an investment for future rural insurance markets. We must try to let farmers know this company and this | Typical profit maximizer and cost minimizer. |  |  |  |  |
| brand.  | Not willing to run the program               |  |  |  |  |
| The loss is also an investment for  | Try to save administrative costs             |  |  |  |  |
| political resources. We would benefit from the government.  | Try to make profit, even risk illegally      |  |  |  |  |

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## **Conclusion and discussion**

- The CAPIP is a well designed crop insurance program which learned a lot from existing subsidized crop insurance programs;
- The most meaningful aspect of the program is it teaches farming households the importance of insurance in their lives;
- Three out of four principles of the program, however, are violated in the implementation process;
- The present situation can be attributed to an equilibrium of mutually-connected games.



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## **Conclusion and discussion**



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### **Conclusion and discussion**

- Some tentative comments:
  - The right of pricing insurance lines should be returned to the market. Governments should find their appropriate roles in this system: are they investors or just co-policyholders?
  - Considerable costs are raised as farmers have little knowledge and information on crop insurance and CAPIP. The education process requires significant amount of investment. Who should be responsible to pay, the government or the insurer?
  - There is a trade-off between voluntary-individual insurance and compulsory-group-based insurance. Which on is better for China's rural area?

